

Delaware Health Resources Board
Christiana Care Health System PMRI and HCCC Review Committee Meeting Minutes
Tuesday, January 16, 2018 10:00 AM
Thomas Collins Building
540 South Dupont Highway Dover, DE 19901
DDDS First Floor Conference Room 106

Review Committee Members Present:

Leighann Hinkle Chair, Ted Becker and Dennis Klima

Staff Present:

Latoya Wright

Call to Order and Welcome

The meeting of the Review Committee for Christiana Care Health System (Christiana Care) was called to order at 10:10 a.m.

December 19, 2017 Meeting Minutes

It was stated corrections should be made to page 7, to correct the word changed to changes and SEB to SEBC. Corrections will be made. Leighann Hinkle made a motion to approve the minutes. Ted Becker seconded the motion; there was a voice vote, no abstentions, no opposing. Motion carried.

Review of Christiana Care Follow up Questions/Responses

Christiana Care submitted responses to follow up questions submitted on behalf of the Review Committee. The follow up questions were:

- The renovations that will require a temporary suspension of services, where will the services be rendered for patients?
- Provide the number of patients that utilize the PMRI and HCCC labs.
- Provide a list of PCP and Specialists NPIs associated with CCHS.

The purpose of this information was to compare the claims in the SOD GHIP database to Christiana Care's provider list. It was stated that according to the SOD GHIP claim's database, 58,292 members utilized one or more of Christiana Care providers in FY 17. An anomaly in the data was mentioned- a hematologist listed on Christiana's Care's provider list was tied to 33,000 patients.

Review of the Christiana Care Preventive Medicine and Rehabilitation Institute (PMRI) and Health Care Center (HCCC) Renovation/Consolidation Applications

Review Considerations

The Review Committee reviewed the following criteria for the proposals to determine whether the application meets or does not meet each criterion.

Criterion I: The relationship of the proposal to the Health Resources Management Plan (HRMP)

The Review Committee discussed the lab utilization statistics provided by Christiana Care.

Lab Utilization at HCCC and PMRI

Lab Utilization for FY17

Lab	Specimen Drop-off and Outpatient Visits
HCCC	14,006
Neuro (to be relocated to HCCC)	870
PMRI	2,239
Lancaster Pike (to be relocated to PMRI)	1,574

Christiana Care also provided a list of their PCP and Specialists NPIs. The purpose of this request to compare the data in the SOD GHIP claims system. It was stated that 58,292 members in FY 17 utilized one or more of Christiana Care's providers.

The Review Committee agreed the application meets criterion I with a 2:1 vote.

Criterion II: The need of the population for the proposed project

By consolidating the physician offices into one building, patients can avoid making additional doctor appointments and can see a physician in the same building. The Review Committee discussed the consolidation of physician offices contributing to the continuity of care as well as improving the quality of care by consolidating services into a "one stop shop", however it was discussed, the increasing costs to the SOD GHIP is a concern.

The Review Committee agreed the application meets criterion II with a 2:1 vote.

Criterion III: The availability of less costly and/or more effective alternatives to the proposal, including alternatives involving the use of resources located outside the state of Delaware.

The Review Committee discussed perhaps Christiana Care's cost may remain the same, however due to the utilization of services; cost to the SOD GHIP may increase.

The Review Committee agreed the application meets criterion III with a 2:1 vote.

Criterion IV: The relationship of the proposal to the existing health care delivery system.

The Review Committee agreed that even though patients have a choice in selecting a provider, it is more likely that a patient will go to the lab at Christiana Care if a physician request lab work because the lab is right down the hall for the patient's convenience.

The Review Committee agreed the application meets criterion IV with a 2:1 vote.

Criterion V: The immediate and long-term viability of the proposal in terms of the applicant's access to financial, management and other necessary resources.

There was no discussion for this criterion.

The Review Committee agreed the application meets criterion V.

Criterion VI: The anticipated effect of the proposal on the costs of and charges for health care.

The Review Committee discussed the number of members in the SOD GHIP and the number of GHIP members that reside in New Castle County. The information below provides statistical data from a State Employee Benefits Committee (SEBC) Meeting.

- The number of non-Medicare members in the GHIP
 - 109,688 in FY17
- The number of non-Medicare members who live in NCC
 - 50,350 in FY17
- The number of non-Medicare members who had lab or radiology services at a CCHS outpatient lab or radiology location and the total number of visits.
 - Radiology- 5709 patients, 9820 visits
 - Lab- 4652 patients, 9857 visits
 - Physician- 9526 patients, 22688 visits

The average costs for the SOD GHIP non-Medicare members for lab services at freestanding sites is \$70 vs hospital is \$154. The average costs for the SOD GHIP non-Medicare members for radiology services at freestanding sites is \$453 vs hospital is \$1,249. This data is based on current claims and may/may not change if the data is rerun on July 1, 2018. The table below shows copays for the SOD GHIP effective July 1, 2018.

Service	Current	Design Effective 7/1/18 for PPO & HMO
Basic Imaging <ul style="list-style-type: none">▪ Freestanding Facility (preferred)▪ Hospital-based Facility	<ul style="list-style-type: none">▪ \$20 copay▪ \$20 copay	<ul style="list-style-type: none">▪ \$0 copay▪ \$35 copay
High Tech Imaging <ul style="list-style-type: none">▪ Freestanding Facility (preferred)▪ Hospital-based Facility	<ul style="list-style-type: none">▪ \$0 copay▪ \$35 copay	<ul style="list-style-type: none">▪ \$0 copay▪ \$50 copay
Outpatient Lab <ul style="list-style-type: none">▪ Preferred Lab	<ul style="list-style-type: none">▪ \$10 copay	<ul style="list-style-type: none">▪ \$10 copay

▪ Other Lab	▪ \$10 copay	▪ \$20 copay
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Source: State of Delaware PPO and HMO member effective 7/1/17 and 7/1/18.

Effective July 1, 2018, the copay for high tech radiology is \$0 for freestanding and \$50 for hospital; the copay for basic radiology is \$0 freestanding and \$35 hospital; the copay for lab is \$10 at freestanding and \$20 at hospital. Member copays will increase.

The Review Committee discussed that consolidating the physician practices and the co-location of lab services for the PMRI and HCCC facilities will increase the costs of care to the SOD's GHIP. These proposals are counter to the efforts of the SEBC's initiative and the State's Health Care Benchmark initiative to support changes in policies and legislation to help reduce the cost of health care in Delaware.

It was stated the market would determine what Christiana Care would do in regards to their costs. It was also noted the consolidations provide convenient access.

The Review Committee agreed the application meets criterion VI with a 2:1 vote.

Criterion VII: The anticipated effect of the proposal on the quality of health care.
There was no discussion for this criterion.

The Review Committee agreed the application meets criterion VII.

The Review Committee agrees that both proposals improve the health care delivery system by providing patients convenient access to care through the consolidation of the physician practices into one building; however, the increase to the cost of health care charges to the SOD GHIP is a concern. The Review Committee unanimously recommends that Christiana Care consider renegotiating its provider contracts in an effort to reduce costs for lab and radiology services to be more in line with costs at freestanding facilities in order to be competitive in the marketplace.

Action

The Review Committee voted to recommend approval of Christiana Care's applications by submitted by Christiana Care to renovate and consolidate their PMRI and HCCC facilities with a 2:1 vote.

Next Steps

The Board will vote on the application at the January 25, 2018 Health Resources Board meeting.

Adjourn

The meeting adjourned at 10:40 a.m.

Guests Attended

Lauren Becher

Christiana Care